



10 DOWNING STREET

Handwritten mark

Prime Minister

Our Back Benchers and Ministers.

1. The two meetings with you and Geoffrey had last week and this with Ministers not in the Cabinet were both highly successful and very greatly appreciated indeed by all those to whom I spoke afterwards.
2. Through no fault of yours, some of them do not see you very often, and these occasions flatter them, and make them feel more members of the team. The morale of Ministers has a key influence on the morale of our Backbenchers.
3. In particular, Ministers appreciated the way in which the last two meetings have been their meetings, with a full opportunity for them to talk.
4. Caroline (and probably you) will murder me for reopening this; but I do so nonetheless. The meetings which you had in 1979 and 1980 with the officers of our Backbench Committees were also greatly appreciated by them. In some cases, the officers have changed following the elections of last November. However, even where the officers have not changed, the opportunity to meet you is greatly appreciated and of course the officers tell their own committees that they are coming to see you, and indeed consult their members about the points which should be raised.
5. I know how horribly overcrowded your diary is (this week is a prime example) but if you were able to authorise us to reinstate these meetings with officers of our Backbench Committees, I believe that this would be of great value to you and to our Party in the short, medium and long term.

13th May, 1981

Ian Gow.

Handwritten initials

We must be selective about who we invite because we can only do 3 or 4. It is possible to have 2 together. None on Tues. or Thurs. say



10 DOWNING STREET

C MAY 1 P.M.

Success:-

1. FOREIGN - DEFENCE
15.6.51
2. FINANCE, INDUSTRY, SMALL
BUSINESS, TRADE. 24/6.
3. EMPLOYMENT (ON THEIR OWN)
22/7
4. AGRICULTURE - EUROPE.

[Signature]

14/17/98.

GRANT, A.P.
120 VS

MR. GOW

I have arranged for the following Committees to come and see the Prime Minister.

Monday 15 June, 1800: Foreign Affairs Committee and
Defence Committee.

I have got the Secretary of State for Foreign Affairs and the Secretary of State for Defence to come as well.

Thursday 2 July, 1700: Finance Committee,
Industry Committee,
Small Businesses and
Trade

I have got the Chancellor of the Exchequer, the Secretary of State for Industry, Minister for Small Businesses, the Secretary of State for Trade to come as well.

Monday 27 July, 12 noon: Employment Committee.

I have got the Secretary of State for Employment to come as well.

19 May 1981

COMMITTEE

CHAIRMAN

VICE-CHAIRMEN

HON. SECRETARIES

<u>COMMITTEE</u>	<u>CHAIRMAN</u>	<u>VICE-CHAIRMEN</u>	<u>HON. SECRETARIES</u>
Agriculture, Fisheries & Food	Mr. Peter Mills	Mr. Robert Hicke Mr. Colin Shepherd	Mr. Paul Marland Mr. David Myles
Countryside Conservation Sub-Committee	Mr. Stephen Hastings	Mr. Peter Mills Hon. Charles Morrison	Mr. Michael Latham
Fisheries Sub-Committee	Mr. Patrick Wall	Mr. Iain Sproat	Mr. Albert McQuarrie
Fish Farming Sub-Committee	Mr. John Mackay		Mr. Ian Lang
Food Sub-Committee	Mr. Michael Shersby	Mr. Nicholas Winterton	Mr. Ian Lang
Forestry Sub-Committee	Mr. Patrick Cormack	Mr. William Benyon	Mr. Alex Follock
Horticulture & Markets Sub-Committee	Mr. John Wells		Mr. Colin Shepherd
Arts & Heritage	Mr. Patrick Cormack	Mr. Toby Jessel Sir David Price	Mr. Christopher Murphy Mr. John Blackburn
Aviation	Mr. Cranley Onslow	Mr. Michael Colvin	Mr. Robert Atkins Mr. Graham Bright
Constitutional	Hon. Charles Morrison	Mr. William Benyon Lord Cranborne	Sir Nicholas Bonsor Mr. Ian Lang
Defence	Mr. Antony Duck	Mr. Winston Churchill Mr. Victor Goodhew Hon. Alan Clark	Mr. John Wilkinson Mr. David Trippier
Education	Mr. William van Straubenzee	Mr. William Shelton Mr. Nicholas Winterton	Mr. Malcolm Thornton Mr. Robert Dunn
Employment	Mr. Nicholas Scott	Mr. David Madel Mr. Ray Whitney	Mr. Peter Lloyd Mr. Richard Neetham
Energy	Mr. John Hannam	Mr. John Osborn Mr. Geoffrey Johnson Smith	Mr. Jocelyn Cadbury Mr. Tim Eggar
Environment	Mr. Tony Durant	Mr. Michael Shersby Mr. Michael Latham	Mr. John Heddle Mr. David Mellor

<u>COMMITTEE</u>	<u>CHAIRMAN</u>	<u>VICE-CHAIRMEN</u>	<u>HON. SECRETARIES</u>
European Affairs	Mr. George Gardiner	Mr. Peter Lloyd Mr. Ray Whitney	Mr. Richard Shepherd
Finance	Sir William Clark	Mr. Ralph Howell Hon. William Waldegrave	Mr. Stephen Dorrell Mr. Tim Eggar
Foreign & Commonwealth Affairs	Rt. Hon. Geoffrey Rippon	Mr. John Biggs-Davison Mr. William Shelton	Mr. Peter Bottomley Mr. Peter Temple-Morris
Health & Social Services	Mr. Paul Dean	Mr. Robert McCrindle Dr. Brian Mawhinney	Mr. Jack Aspinwall Mr. Tom Penyon
Home Affairs	Mr. Edward Gardner	Mr. Michael Mates Mr. Ivor Stanbrook	Hon. Alan Clark Mr. John Wheeler
Industry	Mr. Michael Grylls	Mr. Keith Wickenden	Mr. Richard Page Mr. Richard Shepherd
Shipping & Shipbuilding Sub-Committee	Mr. Neville Trotter	Sir David Price	Mr. Malcolm Thornton
Legal	Sir Charles Fletcher-Cooke	Mr. Ivan Lawrence	Mr. David Mollor Mr. Nicholas Baker
Media	Mr. Geoffrey Johnson Smith	Mr. Tim Brinton	Mr. Nicholas Baker
Northern Ireland	Mr. John Biggs-Davison	Mr. William Beuon Mr. Michael Mates	Dr. Brian Mawhinney Mr. Keith Best
Smaller Businesses	Mr. John Loveridge	Mr. Richard Page Mr. Graham Bright	Mr. Michael Colvin
Sports & Recreation	Rt. Hon. Terence Higgins	Mr. Nicholas Winterton	Mr. Gary Waller
Trade & Consumer Affairs	Mr. Anthony Grant	Mr. Bowen Wells Mr. Robin Squire	Mr. Kenneth Carlisle Mr. Tony Marlow
Tourism Sub-Committee	Mr. William Rees-Davies	Sir Nicholas Benson	Mr. Keith Best
Transport	Rt. Hon. Terence Higgins	Mr. Robert Adley Mr. Roger Hoate	Mr. John Mills Mr. Gerry Beale
Urban & New Towns Affairs	Mr. Anthony Steen	Mr. Christopher Murphy Mr. John Wheeler	Mr. Den Dover Mr. David Rowan

COMMITTEECHAIRMANVICE-CHAIRMENHON. SECRETARIES

Greater London Members	Mr. John Hunt	Mr. Harry Greenway Mr. David Mellor	Mr. John Wheeler Mr. Martin Stevens
North West Members	Sir Walter Clegg	Rt. Hon. Sir Graham Page	Mr. Tom Arnold
Scottish Conservatives & Unionist Members	Mr. Iain Sproat	Mr. Barry Henderson	Mr. Peter Fraser
Welsh Members	Sir Raymond Gower	Sir Anthony Meyer	Mr. Keith Best
West Country Members	Mr. John Hannam	Mr. Gerry Neale Mr. Jack Aspinwall	Mr. Tony Speller
Yorkshire Members	Sir Donald Kaberry	Mr. John Spence	Mr. Gary Waller

February, 1981.

WHIPS' RESPONSIBILITIES

CONSERVATIVES WHIPS

PARTY COMMITTEES

AREA

JOHN STRADLING THOMAS
Treasurer

DEPUTY CHIEF WHIP
Select Committees
Services Committee
Delegations

SPENCER LE MARCHANT
Comptroller

Defence
Media
C.O.I. Hospitality

NORTHERN
Cleveland
Derbyshire
Durham
Humberside (Brigg &
Northumberland Scunthorpe)
Tyne & Wear
Yorkshire

HON. ANTHONY BERRY
Vice-Chamberlain

Messages
Aviation
Accommodation

LONDON

CAROL MATHER
Lord Commissioner

Agriculture
Northern Ireland
Arts & Heritage

SOUTH EAST
Kent
Surrey

HON. PETER MORRISON
Lord Commissioner

Home Affairs
Constitutional Committee
Private Members' Bills &
Motions

NORTH-WEST
Cheshire
Cumbria
Greater Manchester
Lancashire
Merseyside

LORD JAMES DOUGLAS-
HAMILTON
Lord Commissioner

SCOTTISH WHIP
Forestry
Fishing

SCOTLAND

JOHN MacGREGOR
Lord Commissioner

PAIRING WHIP
Foreign Affairs

EASTERN
Bedfordshire
Cambridgeshire
Essex
Norfolk
Suffolk

PLEASE TURN OVER

WHIPS' RESPONSIBILITIES (Continued)

<u>CONSERVATIVES WHIPS</u>	<u>PARTY-COMMITTEES</u>	<u>AREA</u>
DAVID WADDINGTON Lord Commissioner	Industry Social Services Legal	<u>WEST-MIDLANDS</u> Birmingham Oxfordshire Staffordshire Warwickshire
HON. ROBERT BOSCAWEN Assistant Whip	Trade Shipping & Shipbuilding Small Businesses	<u>SOUTH-WEST</u> Cornwall Devonshire Dorset Somerset Wiltshire
JOHN WAKEHAM Assistant Whip	Employment Energy	<u>WESSEX</u> Berkshire Buckinghamshire Hampshire Sussex
JOHN COPE Assistant Whip	Transport Welsh Europe Private Members' Bills & Motions	<u>WALES & THE MARCHES</u> Wales Avon Gloucestershire Herefordshire Shropshire Worcestershire
TONY NEWTON Assistant Whip	Finance Education	<u>EAST-MIDLANDS</u> Hertfordshire Leicestershire Lincolnshire Northamptonshire Nottinghamshire
HON. PETER BROOKE Assistant Whip	Environment Sports & Recreation Urban Affairs	<u>LONDON</u>